



CELEBRATING OUR PAST  
Creating Our Future

Dear David:

I want to thank you for attending the National Meeting of the Arthritis Foundation. Your remarks as one of our Heroes had a profound effect on all the volunteers and staff that attended the meeting. You are truly an example of courage and grace and you are an inspiration to all of us. Congratulations again on being chosen a Hero. Thank you for making our National Meeting so meaningful.

Sincerely,

Paul A. Poupart  
Group Vice President  
Human Resources

cc: Jerry Langley